

25 May 2023

Subject: Draft BSW ICS Implementation Plan 2023/24

Executive Summary

- I. Every Integrated Care Board (ICB) in England is required to produce a Joint Forward Plan (JFP) setting out how the ICB and NHS partners in each system will implement their Integrated Care Strategy (we are calling our strategy the BSW Strategy) and also meet their legal duties to the local population in 2023/24;
- II. As part of this requirement ICBs and partner trusts are subject to a general legal duty to involve each Health and Wellbeing Board (HWB) in the geographical area with particular reference as to how the ICB proposes to implement the relevant Joint Local Health and Wellbeing Strategies (JLHWS);
- III. In the BaNES, Swindon & Wiltshire system partners have agreed to call the JFP the Implementation Plan for the BSW Strategy and present the work across all partners rather than solely the NHS partners;
- IV. In fulfilling this requirement the ICB is informally consulting with Wiltshire HWB to seek an opinion on whether the draft takes proper account of the Wiltshire JLHWS;
- V. The draft Implementation Plan is being shared with all HWB members and the discussion at the meeting is part of this process;
- VI. The HWB is required to respond to the ICB with that opinion telling the ICB;
- VII. The HWB may also share this opinion with NHS England, telling the ICB and partner trusts that it has done so; and
- VIII. As appropriate, the Implementation Plan will be amended following this engagement process and shared with the HWB prior to final publication on 30th June 2023.

Proposal

The draft Implementation plan 2023/24 will be shared with HWB members in advance of the meeting which you are asked to consider alongside the BSW Strategy. For ease of reference the link to the BSW Strategy and Executive Summary is provided here:

[Our Integrated Care strategy - BSW Together](#)

The item at the HWB meeting will be organised as a workshop to support as full discussion as possible. Whilst it is important for members to consider the

plan as a whole it is recognised that the majority of the time will be spent in considering the Wiltshire specific sections.

The session will start with a brief overview of the plan followed by group discussion including seeking answers to a small group of questions to inform the completion of the plan prior to publication.

It is recommended that the Board:

- i) Considers the content of the Implementation Plan and provides feedback including responses to the Engagement Process questions made available at the meeting; and
- ii) Contributes to the opinion the HWB will provide on whether the plan takes proper account of the Wiltshire JLHWS.

It is also recommended that the Health & Wellbeing Board delegates provision of the final opinion to the Chair, in consultation with the Corporate Director of People (Wiltshire Council) and the Wiltshire Integrated Care Alliance Director (BSW ICB), given that there is not another Health & Wellbeing Board prior to publication on June 30th.

Reason for Proposal

In preparing or revising our Implementation Plan, we are subject to a general legal duty to involve each HWB whose area coincides with that of the ICB, wholly or in part.

The plan itself must describe how the ICB proposes to implement relevant JLHWSs. As part of this process the ICB, on behalf of the ICP, is consulting Wiltshire HWB on whether the draft takes proper account of the Wiltshire JLHWS as described earlier in this paper. It should be noted that the final plan must include a statement of the final opinion of each HWB consulted.

As part of the annual refresh process we will work with partners to review the plan before the start of each financial year, by updating or confirming that it is being maintained for the next financial year. It is important to recognise that 2022/23 is a transition year for the ICS and that it will require time and extensive engagement to fully develop integrated care strategies. The annual refresh of the plan will allow us to update and provides the opportunity for further engagement and collaboration, as well as the opportunity to continue to reflect the most appropriate delivery mechanisms and additional and new partner actions to support delivery of the BSW Strategy. As part of this refresh process the same requirements regarding engagement and consultation apply.

The key components of the Implementation Plan are as follows:

- Introduction including purpose of the plan and links to the BSW Strategy and our system working arrangements
- Headline information on the makeup of the BSW population
- Headlines from the local implementation plans from each of BaNES, Swindon and Wiltshire
- Our progress in developing outcome measures provide assurance on delivery of the Strategy

- Key elements of plans to Strategic Objective 1; Focus on Prevention and Early Intervention in 2023/24
- Key elements of plans to Strategic Objective 2; Fairer Health and Wellbeing Outcomes in 2023/24
- Key elements of plans to Strategic Objective 3; Excellent Health and Care Services in 2023/24
- Headlines of the enabling workstreams to support delivery of the Strategy for 2023/24
- Monitoring performance and delivery of the plan in 2023/24
- Ongoing engagement and involvement in the plan and Strategy
- Appendices describing a range of statutory duties the ICB is required to meet

It is recognised that this is a long and detailed document due to the range of activities undertaken. It is likely that the plan will primarily be a resource for system partners to use during the year however we also want it to be a document that our local population can use to refer to on the work being taken forward. Therefore any considerations on language and presentation would be welcomed. It should be noted that we will be working on format during the engagement process and the final plan will be published on the BSW Together website.

David Jobbins
Interim Deputy Director – Planning & Programmes
BSW ICB

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Purpose of Report

1. To present and discuss the key elements of the Implementation Plan 2023/24 as part of the engagement process on the plan with a particular focus on seeking the opinion of the HWB on whether the draft takes proper account of the Wiltshire JLHWS.

Relevance to the Health and Wellbeing Strategy

2. The Implementation Plan sets out how Integrated Care Partnership (ICP) members will work together through 2023/24 to support the delivery of the JLHWS.

Background

1. Our ICP (BSW Together) has produced a five year Integrated Care Strategy covering 2023 – 2028 called the BSW Strategy that brings together all system partners. This strategy will be refreshed annually.
2. Every Integrated Care Board (ICB) in England is required to produce a Joint Forward Plan (JFP) setting out how the ICB and NHS partners in each system will implement the strategy and also meet their legal duties to the local population. This Plan will also be refreshed on an annual basis through the life of the strategy.
3. In the BaNES, Swindon & Wiltshire system partners have agreed to call the JFP the Implementation Plan for the BSW Strategy and present the work across all partners rather than solely the NHS partners.
4. The Plan being presented to the Board is the draft 2023/24 iteration.
5. As part of this requirement ICBs and partner trusts are subject to a general legal duty in involve each Health and Wellbeing Board (HWB) in the geographical area with particular reference as to how the ICB proposes to implement the relevant Joint Local Health and Wellbeing Strategies (JLHWS).
6. In fulfilling this requirement the ICB is informally consulting with Wiltshire HWB to seek an opinion on whether the draft takes proper account of the Wiltshire JLHWS.
7. The draft Implementation Plan is being shared with all HWB members and the discussion at the meeting is part of this process.
8. The HWB is required to respond to the ICB with that opinion telling the ICB.
9. The HWB may also share this opinion with NHS England, telling the ICB and partner trusts that it has done so.

10. As appropriate, the Implementation Plan will be amended following this engagement process and shared with the HWB prior to final publication on 30th June 2023.

Main Considerations

1. HWB members are asked to consider the Plan as a whole with particular reference on whether it takes proper account of the Wiltshire JLHWS.
2. It is important to note that this consideration should be in the context of the BSW Strategy that has taken the priorities of the three local JLHWS in setting out three Strategic Objectives which have been agreed by the ICP.
3. It should be noted that the Plan will be refreshed annually which will provide the opportunity to reflect our growing partnership approach to implementing the Strategy. We are at the beginning of this process which means that, in some areas, the focus for Year 1 (2023/24) will be setting place the arrangements to support integrated delivery and this progress will be reflected in the 2024/25 refresh and beyond.
4. Comments from the HWB will be built into the final version of the Plan alongside the responses from other HWBs and other partner engagement.
5. As we take forward both the Strategy and the Plan we will continue to engage with partners and also with the local population over the 2023 – 2028 life of the Strategy.

Next Steps

1. The ICB, on behalf of system partners, will incorporate comments and feedback in to the final version of the 2023/24 Plan.
2. The HWB is asked to provide an opinion on the plan, which can also be shared with NHS England, before publication of the plan.
3. The Health & Wellbeing Board to delegate provision of the final opinion to the Chair, in consultation with the Corporate Director of People (Wiltshire Council) and the Wiltshire Integrated Care Alliance Director (BSW ICB), given that there is not another Health & Wellbeing Board prior to publication on June 30th.
4. The final 2023/24 Plan will be published and made available on the BSW Together website following 30 June 2023.
5. We will be commencing the refresh process on both the Strategy and the Plan for 2024/25 in the coming months.

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